

StanleyBlack&Decker



Morgan Stanley Virtual 9th Annual Laguna Conference

Don Allan | President & CFO

September 13, 2021

Cautionary Statements



This presentation contains “forward-looking statements,” that is, statements that address future, not past events. In this context, forward-looking statements often address our expected future business and financial performance and financial condition, and often contain words such as: “expect,” “anticipate,” “intend,” “plan,” “believe,” “seek,” or “will.” Forward-looking statements by their nature address matters that are, to different degrees, uncertain. These statements are based on assumptions of future events that may not prove accurate. They are also based on our current plans and strategy and such plans and strategy could change in the future. Actual results may differ materially from those projected or implied in any forward-looking statements. Please refer to our most recent SEC filings, including our 2020 Annual Report on Form 10-K, subsequently filed Quarterly reports on Form 10-Q, as well as our other filings with the SEC, for detailed information regarding factors that could cause or contribute to actual results differing materially from those expressed or implied in such forward-looking statements. We do not undertake to update our forward-looking statements.

A Global Leader With World Class Franchises

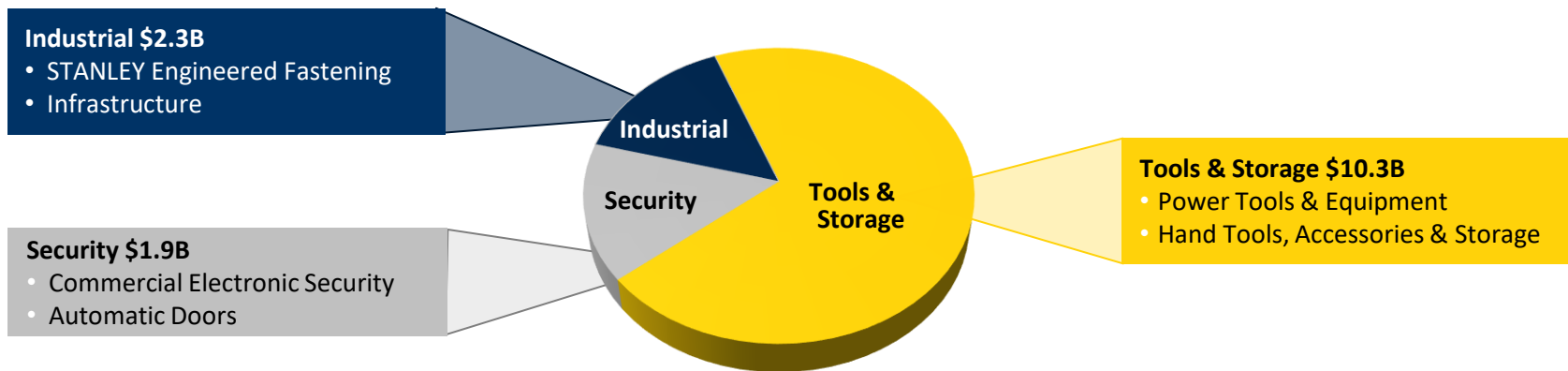
STANLEY BLACK & DECKER (NYSE: SWK)

2020 Revenue: \$14.5B

Market Cap: \$32B

Cash Dividend Yield: 1.6%

Dividend Paid Consecutively For 145 Years; Increased For Past 54 Consecutive Years



Vision

Known For Innovation

Continued Top Quartile Performance

Social Responsibility

Key Messages

2021 GROWTH SUMMIT

➤ We have built a great company with a people-oriented culture and a dedication to performance, innovation and social responsibility (ESG).

➤ We have a strong track record of performance and shareholder return.

➤ We are well positioned to benefit from trends accelerated during the pandemic with an array of revenue growth catalysts.

➤ We have developed a substantial tech-enabled program to support sustainable margin expansion.

GROWTH + MARGIN EXPANSION



Well Positioned To Capture Trends Accelerated By The Pandemic

\$14.5B

GLOBALLY DIVERSIFIED INDUSTRIAL

\$10.3B

GLOBAL TOOLS & STORAGE

\$2.3B

INDUSTRIAL

\$1.9B

SECURITY

**SECULAR
DRIVERS**

**GROWTH
CATALYSTS**

Global eComm

ACCELERATOR

A POWERFUL TOOLS & STORAGE GROWTH FORMULA:		
COMMERCIALIZATION	INNOVATION	BRAND
Across 4 Major Product Categories	POWER TOOLS // HAND TOOLS // ACCESSORIES // STORAGE	
And 4 Major Customer Segments	CONSUMER / DIY	AUTO REPAIR
	CONSTRUCTION	INDUSTRIAL

STANLEY
Engineered Fastening

STANLEY
Security



StanleyBlack&Decker

Q&A

THANK YOU