

StanleyBlack&Decker



Barclays Industrial Conference

Don Allan | EVP & CFO

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Cautionary Statements



This presentation contains “forward-looking statements,” that is, statements that address future, not past events. In this context, forward-looking statements often address our expected future business and financial performance and financial condition, and often contain words such as: “expect,” “anticipate,” “intend,” “plan,” “believe,” “seek,” or “will.” Forward-looking statements by their nature address matters that are, to different degrees, uncertain. These statements are based on assumptions of future events that may not prove accurate. They are also based on our current plans and strategy and such plans and strategy could change in the future. Actual results may differ materially from those projected or implied in any forward-looking statements. Please refer to our most recent SEC filings, including our 2020 Annual Report on Form 10-K, subsequently filed Quarterly reports on Form 10-Q, as well as our other filings with the SEC, for detailed information regarding factors that could cause or contribute to actual results differing materially from those expressed or implied in such forward-looking statements. We do not undertake to update our forward-looking statements.

A Global Leader With World Class Franchises

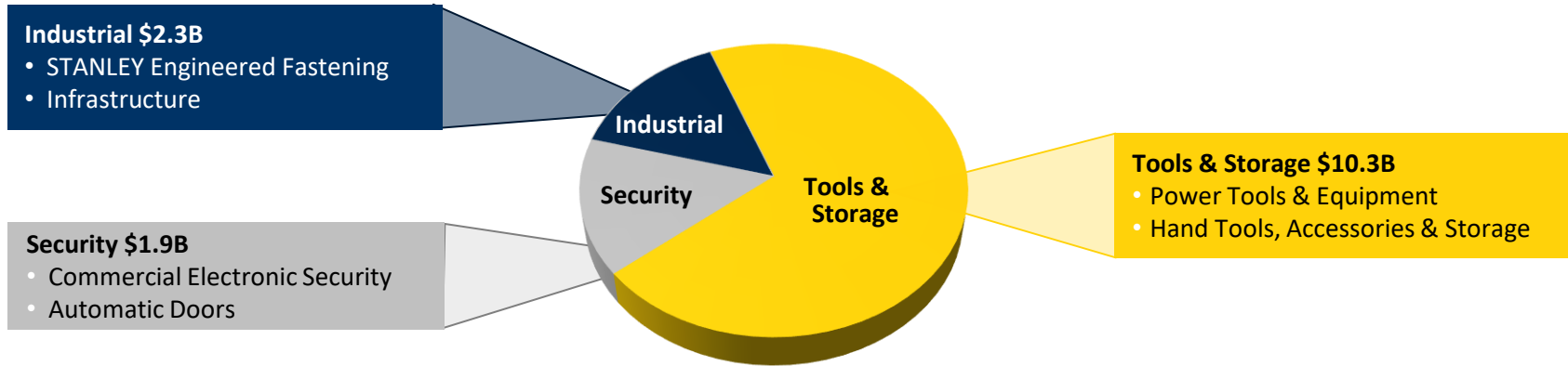
STANLEY BLACK & DECKER (NYSE: SWK)

2020 Revenue: \$14.5B

Market Cap: \$28.1B

Cash Dividend Yield: 1.6%

Dividend Paid Consecutively For 144 Years; Increased For Past 53 Consecutive Years



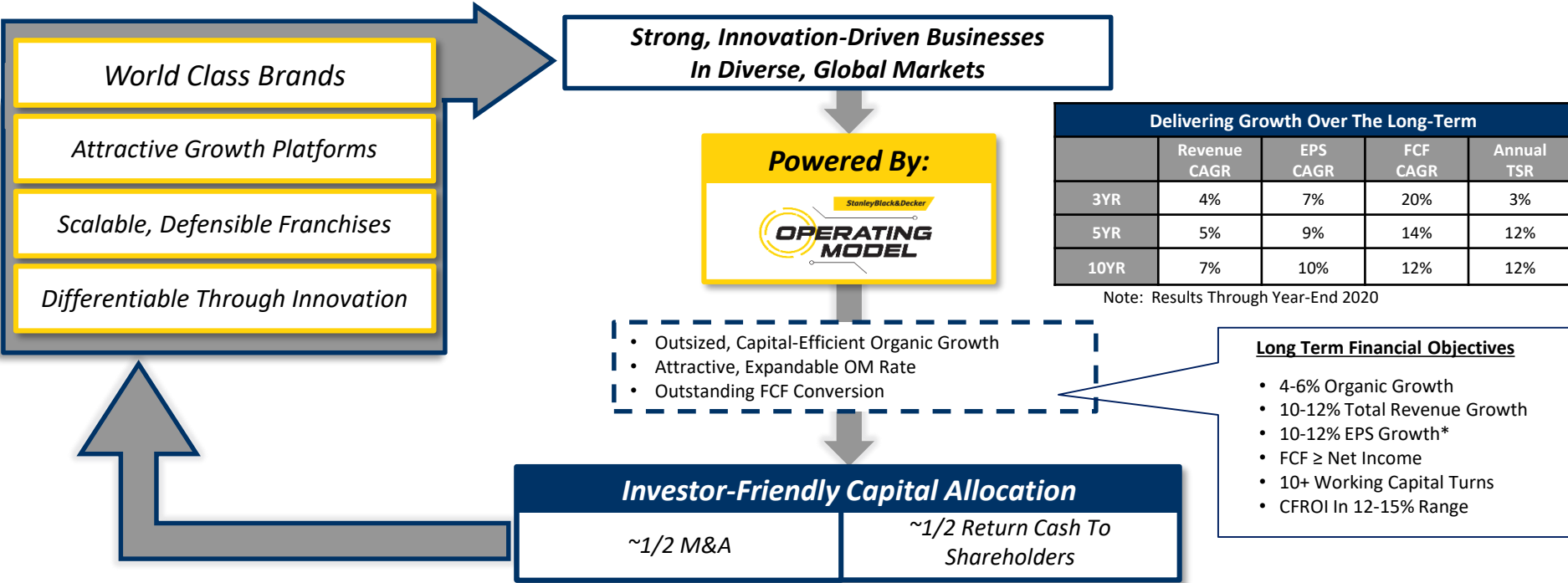
Vision

Known For Innovation

Continued Top Quartile Performance

Social Responsibility

Stanley Black & Decker Value Creation Model



World Class Branded Franchises With Sustainable Strategic Characteristics That Create Exceptional Shareholder Value

Looking Ahead

Executing A Series Of Growth Catalysts Across The Business...

eCommerce

Reconnecting With
The Home & Garden

Health & Safety

CRAFTSMAN

DEWALT

STANLEY

**STANLEY
FATMAX**



**BLACK+
DECKER**

MTD
For A Growing World™



FLEXVOLT

XTREME
SUB-COMPACT SERIES

ATOMIC
COMPACT SERIES



Core & Breakthrough
Innovation

...Well Positioned For Share Gain And Margin Expansion To Drive Significant Shareholder Value



StanleyBlack&Decker

Q&A

THANK YOU