

StanleyBlack&Decker



Baird 2019 Global Industrial Conference

Jim Loree | President & CEO

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Cautionary Statements



This presentation contains “forward-looking statements,” that is, statements that address future, not past events. In this context, forward-looking statements often address our expected future business and financial performance and financial condition, and often contain words such as: “expect,” “anticipate,” “intend,” “plan,” “believe,” “seek,” or “will.” Forward-looking statements by their nature address matters that are, to different degrees, uncertain. These statements are based on assumptions of future events that may not prove accurate. They are also based on our current plans and strategy and such plans and strategy could change in the future. Actual results may differ materially from those projected or implied in any forward-looking statements. Please refer to our most recent SEC filings, including our 2018 Annual Report on Form 10-K, subsequently filed Quarterly reports on Form 10-Q, as well as our other filings with the SEC, for detailed information regarding factors that could cause or contribute to actual results differing materially from those expressed or implied in such forward-looking statements. We do not undertake to update our forward-looking statements. This presentation does not constitute an offer to sell or a solicitation of an offer to buy any securities of Stanley Black & Decker, Inc. (the “Company”). If the Company were to conduct an offering of securities in the future, it would be made under an effective registration statement, and a prospectus relating to that offering could to be obtained from the underwriters of that offering or from the Company.

A Global Leader With World Class Franchises

STANLEY BLACK & DECKER (NYSE: SWK)

2018 Revenue: \$14.0B

Market Cap: \$22.6B

Cash Dividend Yield: 1.8%

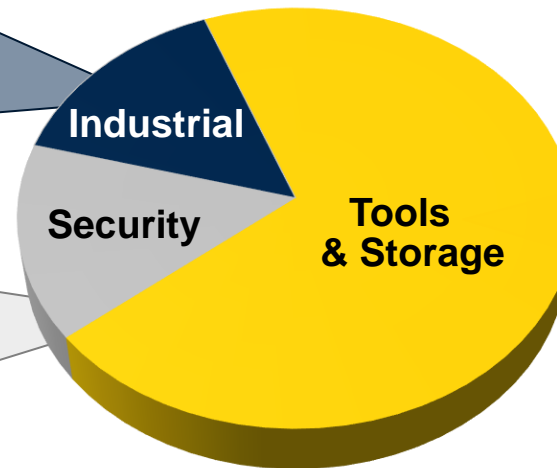
Dividend Paid Consecutively For 143 Years; Increased For Past 52 Consecutive Years

Industrial \$2.2B

- STANLEY Engineered Fastening
- Infrastructure

Security \$2.0B

- Commercial Electronic Security
- Mechanical Access



Tools & Storage \$9.8B

- Power Tools & Equipment
- Hand Tools, Accessories & Storage

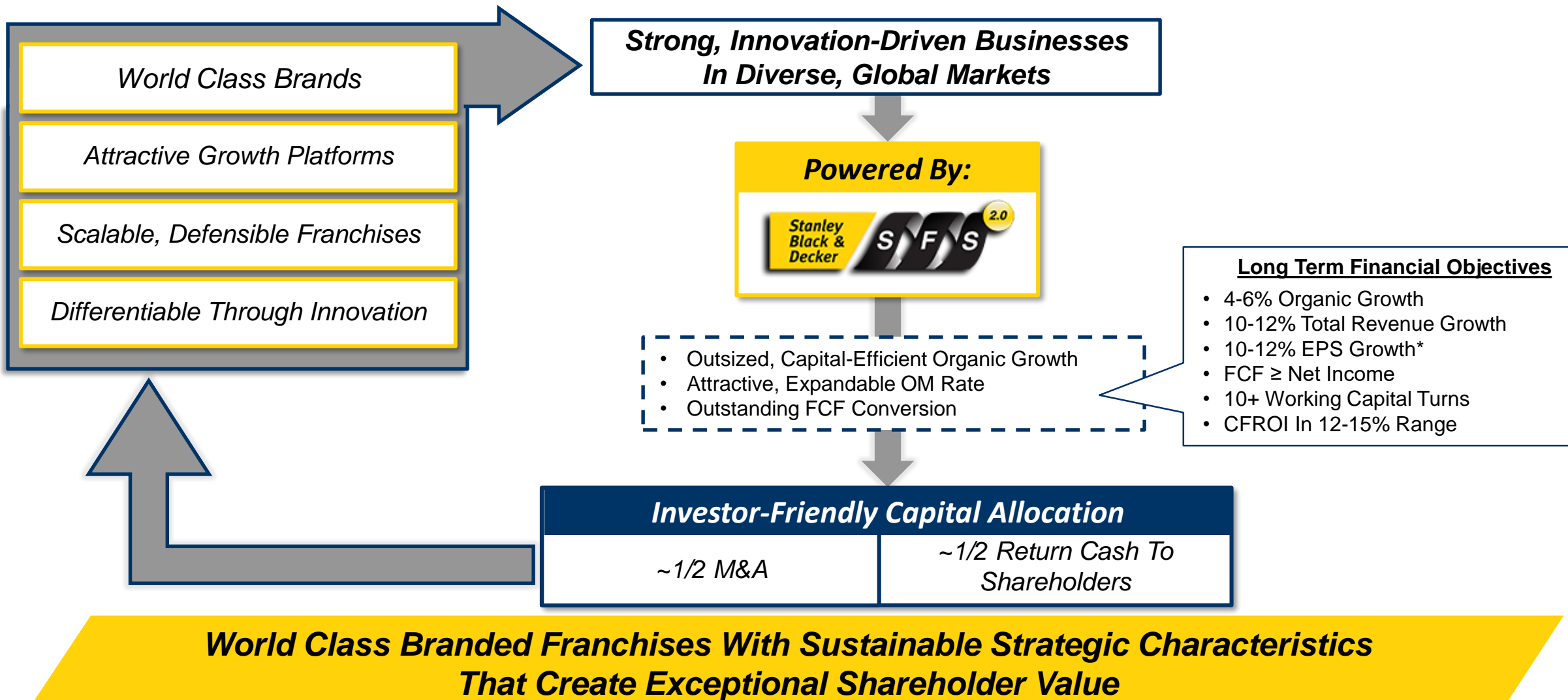
Vision

Known For Innovation

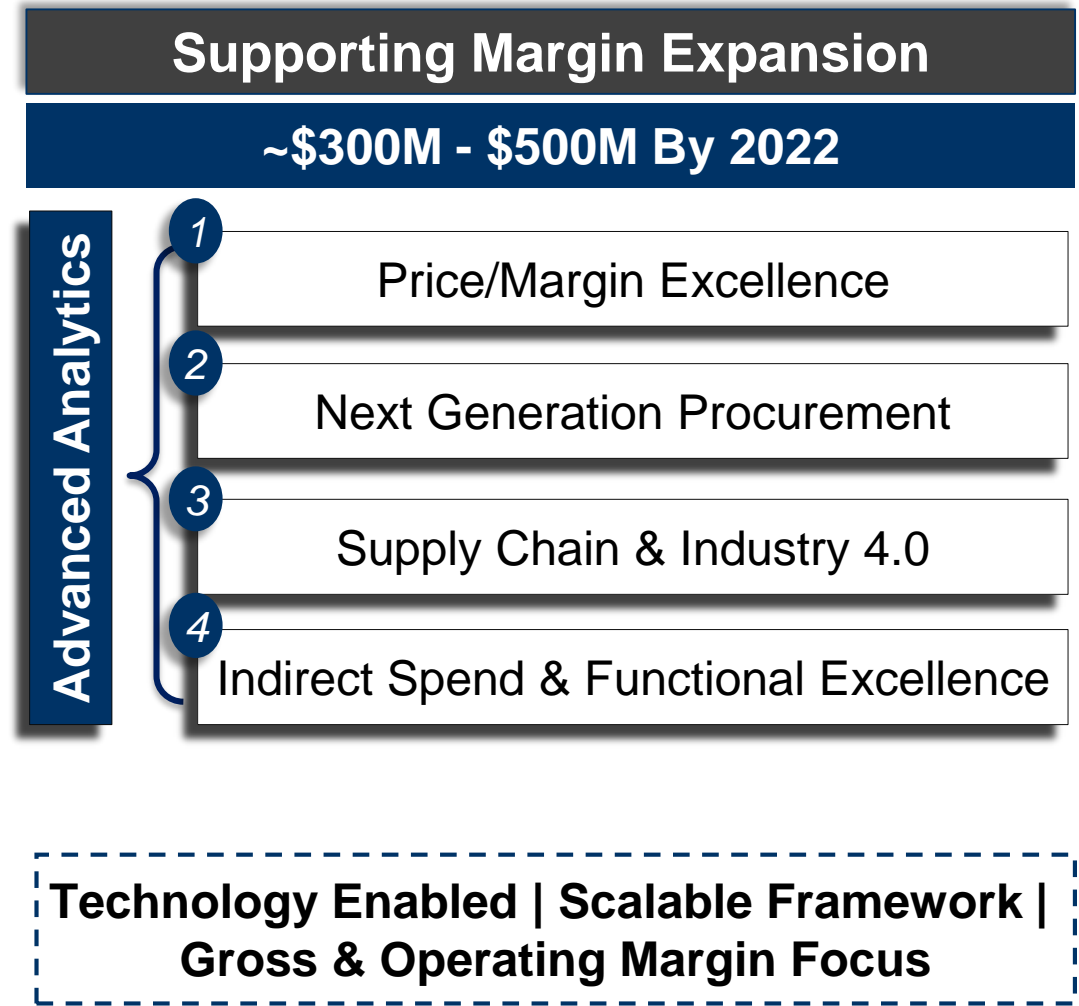
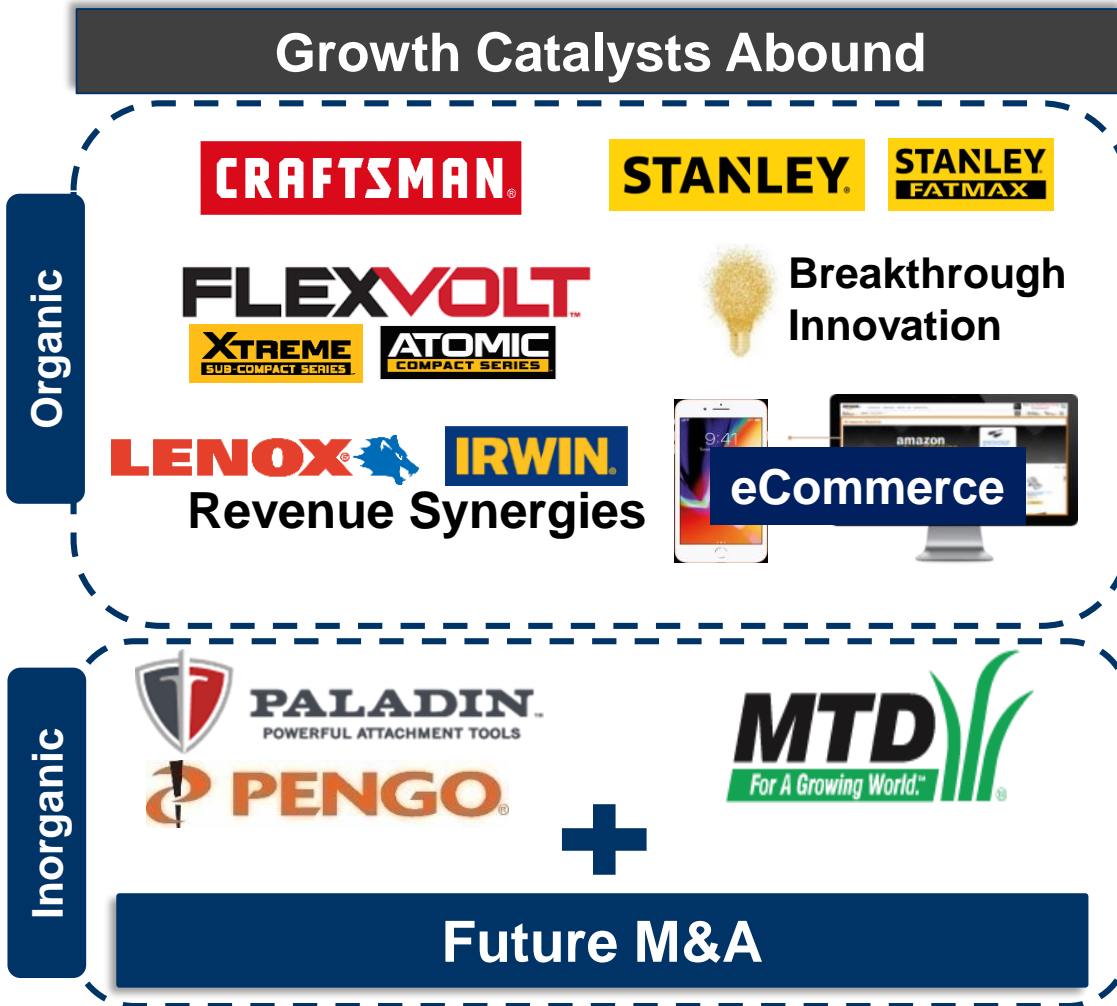
Continued Top Quartile Performance

Social Responsibility

Stanley Black & Decker Value Creation Model



Looking Ahead



Continuing To Position Company For Above Market Growth With Operating Leverage

StanleyBlack&Decker

Q&A

THANK YOU