

StanleyBlack&Decker

ACQUISITION OF INFASTECH

July 24, 2012





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A Compelling Opportunity

Strategic

- Consistent With Strategy To Expand Engineered Fastening Platform Into Other High Growth Verticals & Open New End Markets
 - 30% Of Revenues In Electronics, 32% In Industrials
- Diversifies Business Mix, Broadens Geographic Reach, Improves Value Proposition & Provides Scale
 - 54% Of Revenues In Asia Pacific Region
 - Brings Total SWK Revenues In Emerging Markets To ~16%
- Opportunity To Capitalize Further On \$60B+ Global Fastener Market

Accretive

- Immediately Accretive To EPS: \$0.15/Share In Y1, \$0.35 /Share By Y3, Excluding Costs To Achieve Synergies Of \$25 - \$30M, Which Will Largely Be Incurred In First Two Years
- ~\$25M Of Cost Synergies By Year 3: ~2% Of Combined Infastech/Engineered Fastening Revenues
 - 60% COGS/40% SG&A
 - Sales, Marketing & Customer Service Consolidation
 - Raw Material Savings, Product Rationalization & Operations Consolidation
 - Migration To Shared Services

Disciplined

- Implied LTM EBITDA Purchase Multiple Of 7.1x (Including Y3 Run-Rate Synergies); 9.1x Excluding Synergies
- Strong Balance Sheet Maintained
- Does Not Impact Ongoing Integration Of Recent Acquisitions (e.g., Niscayah)
- Incumbent Infastech Management Complements Proven Emhart Team

Highly Complementary Fit With Existing Engineered Fastening Business, Emhart Technologies

Transaction Details

Acquisition Of Infastech Establishes Stanley Black & Decker As A Global Leader Of Specialty Engineered Fasteners...

Infastech Overview

- Headquartered In Hong Kong, Infastech Is An Asia Centric Global Manufacturer And Distributor Of Specialty Engineered Fastening Technologies For Electronic, Automotive And General Industry OEM's
- 2011 Revenues Of ~\$500M (17.0% Growth YOY) And EBITDA Of ~\$90M (~18% Margin)
- Formed By The Combination Of The Global Electronics & Commercial ("GEC") And Avdel Fastener Businesses From Acument Global Technologies In 2010

History Of Dialogue/ Transaction

- In April 2012, Infastech's Owners Initiated An Auction Process To Sell The Company

Purchase Price

- USD\$850M

Timing

- Subject To Customary Closing Conditions, Including Regulatory Approvals
- Transaction Is Expected To Close In 4Q'12

... And The Engineered Fastening Platform Becomes The First Of SWK's Recently Identified New Growth Platforms To Achieve Its Mid-Decade Goal Of \$1 - \$2B In Revenue

Infastech Business Overview

Description

- Global Provider Of Engineered Fastening Technology For Electronic And General Industry OEMs
- Seven Manufacturing Plants, Four In Low Cost Countries & Nearly All Fabrication Processes In-House
- Patented And Proprietary Technologies
- Comprehensive Product Portfolio With Long-Standing, Recognizable Brands

Fastening Solutions By Product Line

Avex®



NeoSpeed®



Infalok®

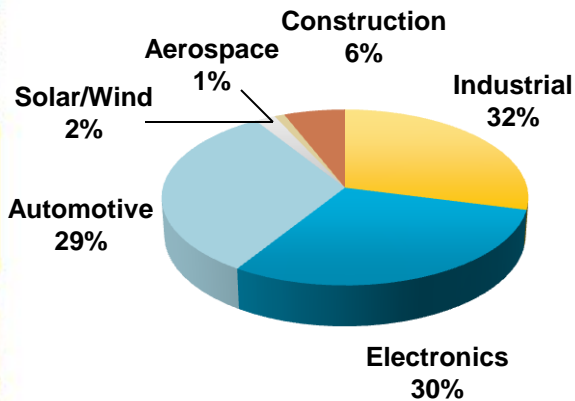


Genesis®
range

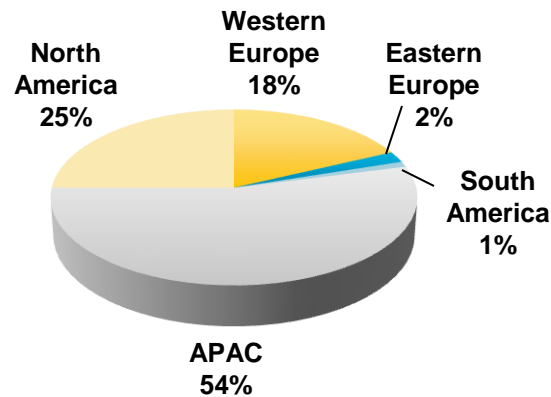


Diversified End Markets, Geographic Footprint & Customer Base

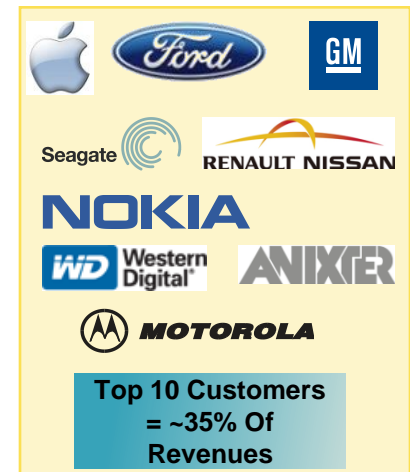
End Markets



Geographies

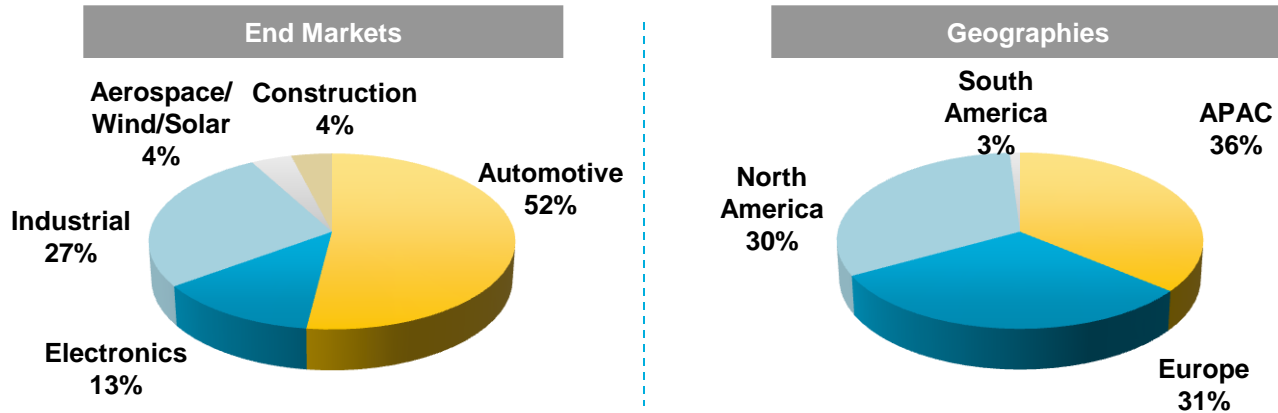


Customers



Creating A Premier Global Engineered Fastening Franchise

Pro Forma Total Engineered Fastening Business: ~\$1.4B



Diversifies Emhart's Current End Markets & Geographic Footprint

- Significantly Increases Asian Footprint And Balances Portfolio Across Asia, Europe And Americas
- Establishes A Strong Position For Emhart As A Global Manufacturer And Supplier Of Blind Rivet And Automated Assembly Systems And Micro-Threaded Fasteners For The Electronics Industry

Extends Our Powerful Business Model

- Meaningful Opportunities To Generate Significant Cross-Selling Into New Market Segments & Geographies
 - Micro Fasteners, High-Strength Structural Fasteners & Plastics
 - Australia, South America, Eastern Europe
- Significant Revenue Opportunities For Stanley Black & Decker In Global Electronics & Automotive

Addition Of Infastech Brings Total SWK Presence In Emerging Markets To ~16%

Summary

Acquisition Of Infastech Establishes Stanley Black & Decker As A Global Leader Of Specialty Fasteners...

Compelling, Strategic, Accretive Transaction

- Increases Scale, Expands Presence In Emerging Markets & Opens New End Markets
- \$0.35 Of EPS Accretion By Year 3*

Excellent Fit With Vision To Expand Further Into High Growth, High Margin Businesses

- Double-Digit Revenue & EBITDA Growth Track Record

Clear Synergy Opportunity: ~\$25M By Year 3; High Level Of Confidence Given SWK's Strong Global Integration Track Record

- Complementary Fit With Current \$900M Emhart Engineered Fastening Business

Opportunity To Implement The Stanley Fulfillment System To Drive Greater Efficiencies

...In The High Growth \$60B+ Global Fastener Market

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