

**StanleyBlack&Decker**



## **Baird 2021 Global Industrial Conference**

**Don Allan** | President & CFO

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# Cautionary Statements



This presentation contains “forward-looking statements,” that is, statements that address future, not past events. In this context, forward-looking statements often address our expected future business and financial performance and financial condition, and often contain words such as: “expect,” “anticipate,” “intend,” “plan,” “believe,” “seek,” or “will.” Forward-looking statements by their nature address matters that are, to different degrees, uncertain. These statements are based on assumptions of future events that may not prove accurate. They are also based on our current plans and strategy and such plans and strategy could change in the future. Actual results may differ materially from those projected or implied in any forward-looking statements. Please refer to our most recent SEC filings, including our 2020 Annual Report on Form 10-K, subsequently filed Quarterly reports on Form 10-Q, as well as our other filings with the SEC, for detailed information regarding factors that could cause or contribute to actual results differing materially from those expressed or implied in such forward-looking statements. We do not undertake to update our forward-looking statements.

# A Global Leader With World Class Franchises

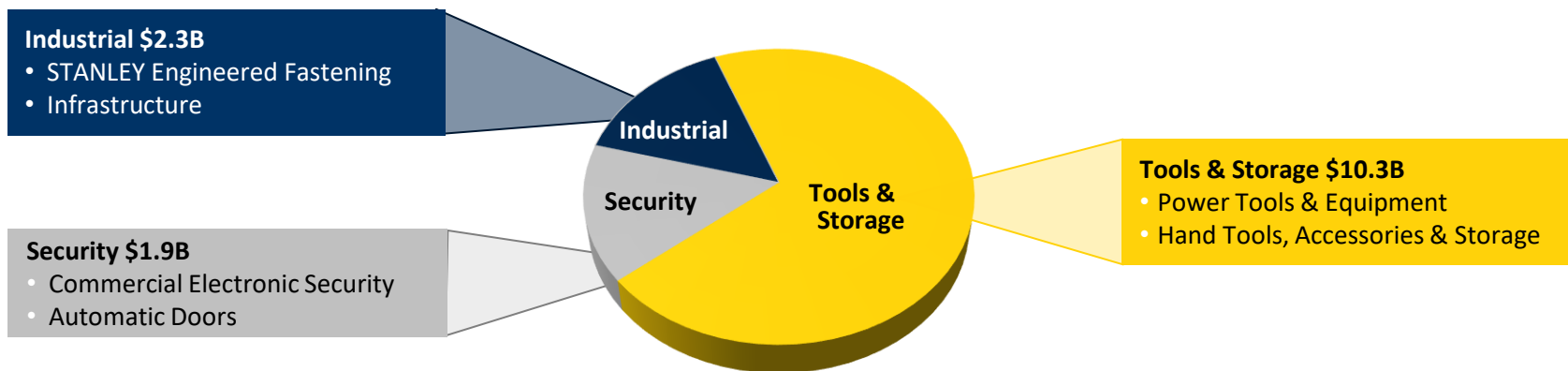
## STANLEY BLACK & DECKER (NYSE: SWK)

**2020 Revenue: \$14.5B**

**Market Cap: \$30B**

**Cash Dividend Yield: 1.7%**

*Dividend Paid Consecutively For 145 Years; Increased For Past 54 Consecutive Years*



***Expect Full Year 2021 Organic Growth Of 16% To 17%***

### Vision

Known For Innovation

Continued Top Quartile Performance

Social Responsibility

# Compelling Multi-Year Runway For Growth & Margin Expansion

*Customer Demand Remains Robust...*

## Growth + Margin Expansion



- RECONNECTION WITH HOME & GARDEN
- eCOMMERCE
- ELECTRIFICATION
- HEALTH & SAFETY
- MARGIN RESILIENCY

## Clear Catalysts For Growth



*World's Largest Tools Business*



*Outdoor Expansion Via Strategic M&A*



*SaaS & Data Transformation*

*Industrial Cyclical Rebound*

*...Performance Driven By Our People & Guided By Our Purpose – For Those Who Make The World*





*StanleyBlack&Decker*

**Q&A**

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**THANK YOU**