

**StanleyBlack&Decker**



# **Wolfe Research Global Transportation & Industrial Conference**

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**May 25, 2021**

# Cautionary Statements



This presentation contains “forward-looking statements,” that is, statements that address future, not past events. In this context, forward-looking statements often address our expected future business and financial performance and financial condition, and often contain words such as: “expect,” “anticipate,” “intend,” “plan,” “believe,” “seek,” or “will.” Forward-looking statements by their nature address matters that are, to different degrees, uncertain. These statements are based on assumptions of future events that may not prove accurate. They are also based on our current plans and strategy and such plans and strategy could change in the future. Actual results may differ materially from those projected or implied in any forward-looking statements. Please refer to our most recent SEC filings, including our 2020 Annual Report on Form 10-K, subsequently filed Quarterly reports on Form 10-Q, as well as our other filings with the SEC, for detailed information regarding factors that could cause or contribute to actual results differing materially from those expressed or implied in such forward-looking statements. We do not undertake to update our forward-looking statements.

# A Global Leader With World Class Franchises

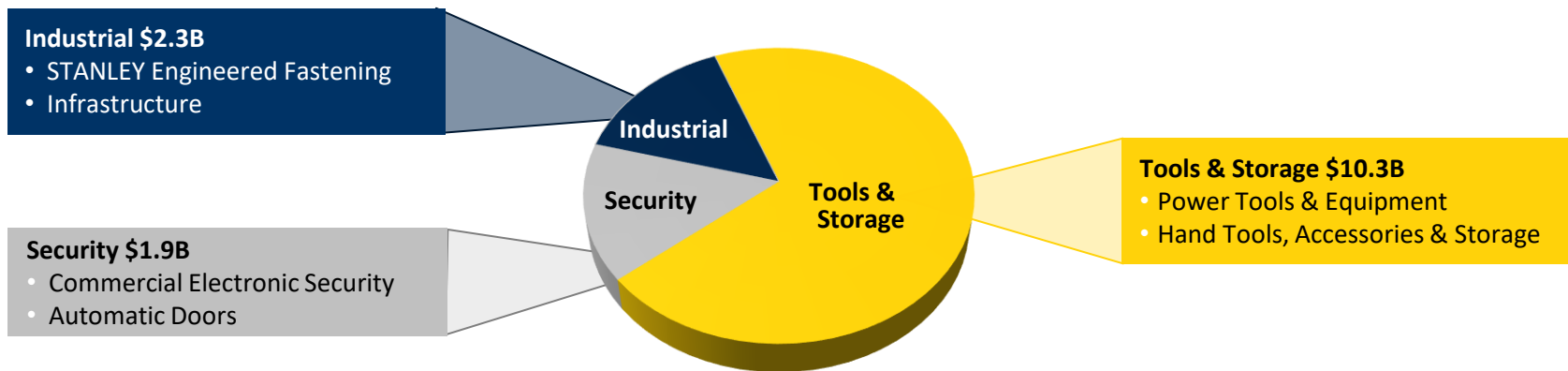
## STANLEY BLACK & DECKER (NYSE: SWK)

**2020 Revenue: \$14.5B**

**Market Cap: \$34B**

**Cash Dividend Yield: 1.3%**

*Dividend Paid Consecutively For 144 Years; Increased For Past 53 Consecutive Years*



### Vision

Known For Innovation

Continued Top Quartile Performance

Social Responsibility

# Key Messages

## 2021 GROWTH SUMMIT

➤ We have built a great company with a people-oriented culture and a dedication to performance, innovation and social responsibility (ESG).

➤ We have a strong track record of performance and shareholder return.

➤ We are well positioned to benefit from trends accelerated during the pandemic with an array of revenue growth catalysts.

➤ We have developed a substantial tech-enabled program to support sustainable margin expansion.

## GROWTH + MARGIN EXPANSION



# Well Positioned To Capture Trends Accelerated By The Pandemic

**\$14.5B**

GLOBALLY DIVERSIFIED INDUSTRIAL

**\$10.3B**

GLOBAL TOOLS & STORAGE

**\$2.3B**

INDUSTRIAL

**\$1.9B**

SECURITY

**SECULAR DRIVERS**

**GROWTH CATALYSTS**

eCommerce

Reconnection With The Home & Garden

Electrification

Health & Safety

**BLACK+DECKER**

**ACCELERATOR**

**MTD**  
For A Growing World.

**STANLEY**  
Engineered Fastening

**STANLEY**  
Security

Global eComm

A POWERFUL TOOLS & STORAGE GROWTH FORMULA:			
COMMERCIALIZATION	INNOVATION	BRAND	
Across 4 Major Product Categories	POWER TOOLS // HAND TOOLS // ACCESSORIES // STORAGE		
And 4 Major Customer Segments	CONSUMER / DIY	AUTO REPAIR	
	CONSTRUCTION	INDUSTRIAL	



*StanleyBlack&Decker*

**Q&A**

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**THANK YOU**