

2021 SECOND QUARTER

TOTAL BUSINESS RESULTS

\$4.3B

REVENUE

↑ 37% VPY

\$3.08

ADJUSTED DILUTED EPS*

↑ 93% VPY

35.9%

ADJUSTED GROSS MARGIN*

↑ 240 BPS VPY

15.5%

ADJUSTED OPERATING MARGIN*

↑ 270 BPS VPY

2021 ADJUSTED DILUTED EPS* GUIDANCE \$11.35 - \$11.65

RAISED FROM \$10.70 - \$11.00

↑ 27% GROWTH AT THE MIDPOINT VPY

OPERATING WITH AGILITY & LEVERAGING THE SBD OPERATING MODEL

CENTERED AROUND PEOPLE + TECHNOLOGY



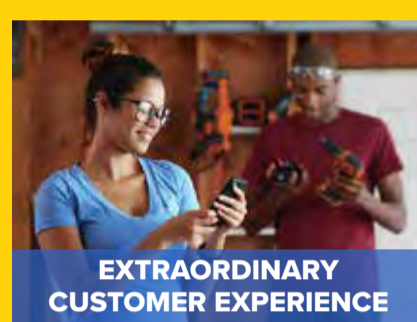
EXTREME INNOVATION



PERFORMANCE RESILIENCY



OPERATIONS EXCELLENCE



EXTRAORDINARY CUSTOMER EXPERIENCE

“We are excited for the future prospects for growth as our organization is operating with agility and leveraging the SBD Operating Model to pursue our vision: to become known as one of the world’s leading innovators, deliver top-quartile performance and elevate our commitment to corporate social responsibility (ESG).”

– JIM LOREE, CEO



TOOLS & STORAGE

ORGANIC GROWTH

↑ 41% VPY

20.2% ADJUSTED OM*

↑ 320 BPS VPY



INDUSTRIAL

ORGANIC GROWTH

↑ 14% VPY

10.9% ADJUSTED OM*

↑ 210 BPS VPY

SECURITY

ORGANIC GROWTH

↑ 14% VPY

8.5% ADJUSTED OM*

↓ 110 BPS VPY



DEWALT® PORTFOLIO INNOVATION CONTINUES



CEO JIM LOREE JOINS COUNCIL FOR INCLUSIVE CAPITALISM



SBD THE OFFICIAL TOOLS & STORAGE PARTNER OF MCLAREN RACING

STANLEYBLACKANDDECKER.COM/INVESTORS

*Non-GAAP financial measure; non-GAAP financial measures should not be considered replacements for, and should be read together with, the most comparable GAAP financial measures. Q2 2021 Diluted Non-GAAP EPS (\$3.08) is Q2 2021 Diluted GAAP EPS (\$2.81) adjusted for after-tax M&A related and other charges (+\$0.27). 2021 full year Diluted GAAP EPS guidance is \$10.80 to \$11.20. Q2 2021 Adjusted Gross Margin and GAAP Gross Margin is 35.9%. Q2 2021 Adjusted Operating Margin is 15.5% and GAAP Operating Margin is 14.9%. Q2 2021 Adjusted Operating Margin for Tools & Storage, Industrial, and Security is 20.2%, 10.9%, and 8.5%, respectively, and GAAP Operating Margin is 19.9%, 10.4%, and 7.3%, respectively. Adjusted Gross Margin and Adjusted Operating Margin excludes M&A related and other charges. For full financial data and non-GAAP reconciliations, please refer to Stanley Black & Decker's earnings release issued on July 27, 2021, available at <http://www.stanleyblackanddecker.com/investors>

Caution Concerning Forward-Looking Statements: This document contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995 regarding future operating and financial performance. You are cautioned not to rely on these forward-looking statements, which are based on current expectations of future events. For important information about the risks and uncertainties that could cause actual results to vary materially from the assumptions, expectations, and projections expressed in any forward-looking statements, review the "Cautionary Statements" included in the Stanley Black & Decker earnings release issued on July 27, 2021, as well as the most recently filed Stanley Black & Decker Reports on Forms 10-K and 10-Q. Stanley Black & Decker does not undertake any obligation to update or release any revisions to any forward-looking statement as a result of new information or future events or developments.